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ost of us were raised with a traditional, one-way model of education: *teachers delivered content;* students (it was assumed) absorbed it. Today, however, preparing children to live—and thrive—in our modern world requires more than rote instruction and learning. At OSS, we instill foundational abilities such as critical thinking and problem-solving skills that will serve students in any future occupation or endeavor. Along with these skills, our students develop a resilient mindset and a social-emotional toolkit to respond to evolving complexities and challenges. This type of learning only happens when teachers are able to capture hearts and minds—which is no small task. It requires engagement on the part of everyone involved: in-themoment presence and attunement to what is there, what it means, and why it matters.



Left to right: Alison Coolidge Boreiko, Sarah Herman, Martha Sullivan

The 2020-2021 school year was a study in the power of presence at OSS. By keeping our school doors safely open, we were present for—and with—each other all year. We did capture hearts and minds, and maintained our high learning standards. We lived by and demonstrated our core values of Excellence, Community, Civic Engagement and Leadership. In our pandemic response, students experienced the impact of OSS's agility and courage in the face of challenge. Students saw and experienced the benefit of calculated risktaking. They experienced the cumulative success of every-day effort and the great joy of community. And they—and their families—learned the extent to which OSS is truly here to support them.

So, in many ways, this was a remarkable year. Yet, in other ways, it was business as usual. After all, this complex and unpredictable world is the one in which our students are coming of age. It's the one for which we are here to prepare them.

In this report, we share some of the ways that we are readying our students to thrive, ensuring they have the skills, tools, strength, and wisdom to succeed in, and improve, our ever-changing world. Thank you so very much for helping to make all this possible.

Sincerely,

Sarahteman

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Alison Coolidge Boreiko Co-president

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Martha Sullivan

Co-president Board of Trustees

Martha Sullivan

^{*} Now closed

^{**} Includes the Academy of Honors at New Bedford High School



Reimagining Education

From the outside looking in, an OSS education seems like fun. Okay, we admit, it *is* fun! But it's strategic fun. It's purposeful. There's a reason—usually several—for everything we do.

Take our sailing program at the Community Boating Center, for example. You may wonder: is that recess? A break from the day's intense concentration? No. At OSS, sailing is not a hiatus from learning. It is a method. Students learn about the weather as they harness the wind. They study maps, read charts, calculate distance... and swim! They measure angles, handle power tools, and build boats. They craft bonds with each other and with their community as they practice teamwork and leadership. They develop a love for the sea and become its stewards and protectors. And they have fun!

At OSS, students gain interdisciplinary knowledge and skills in the context of something that energizes them. And they do that within their community, alongside their sister sailor peers. This connects them and connects with them. It speaks to what they enjoy, care about, know, and want to know.

The OSS tradition "The City that Lit the World" is another great example of interdisciplinary learning. Each year, our sixth-graders learn about New Bedford's whaling heritage to understand how history and the environment have shaped our community.

This months-long learning unit includes an exploration of the economic forces and

social norms of the whaling era. Students learn about whale biology and interaction with humans. They study the impact of ocean topography on whale movements and whaling ship routes. They're even able to visualize these relationships using a 3D-augmented reality sandbox. Students visit the Whaling Museum and the Fishing Heritage Center, and then they identify and develop research topics that truly interest them and create artwork to accompany the research. With interdisciplinary curriculum development, each learning activity builds on the ones before and lays groundwork for the ones ahead. Each subject area adds a new dimension of insight while clarifying and reinforcing the others. And each angle offers another hook to snare an eager mind and passionate heart.

Learning that engages and connects does more than just expand a student's knowledge and understanding. It expands her ability to reason and comprehend, to imagine and empathize. Her brain is not storing lists of facts organized by subject, it is cultivating networks and learning to traverse them. This type of learning increases students' ability to see relationships, integrate new information, and manage complexity. Students learn how to learn, how to think, how to reflect and improve, and how to reach their goals in an increasingly complicated world.

Curriculum Spotlight: Creative Suite

Three times a week, in 90-minute increments, OSS students stretch their minds in a space that sparks independence, imagination, and growth. Throughout the Creative Suite, learning opportunities are layered from floor to ceiling in a smorgasbord of resources and choice. Think of the most fabulous Sunday brunch buffet you've ever seen and you'll get a sense of what it's like.

A Place to Engage

The **Creative Suite** is composed of four distinct areas that, together, account for about 25% of our building.

The Think Tank is the coffee and juice bar of our Sunday brunch. This is where students start and where they return to recharge as they work. It's a transitional zone, connecting the students to the larger space, to each other, and to themselves. The miniature Zen Garden invites calm. Toys and puzzles spur focus. Kaleidoscopes shift perspectives. Challenges encourage students to grab a marker and draw, stimulating thinking, creativity, and joy.

The **Art Studio** is our brunch breakfast fare—a make-your-own-omelet extravaganza! The room is packed with tools and supplies for drawing, painting, sculpture, fabric, and more. Laminated guides describe techniques and offer QR codes for deeper dives. Large worktables create space to experiment. A sink provides water for mixing and cleaning. Example artist statements and "gallery-style" label templates set high expectations. The results hang proudly everywhere you look. The Studio's Creative and Visual Arts curriculum provides the foundation for a strong visual arts vocabulary and technique.



Lessons help students break through their own barriers. Here, girls learn to see, understand, and express themselves as creative beings.

The **STEAM Lab** is like a buffet of exotic delicacies. It's also a wormhole to the future. There are iPads, a laser cutter, a 3D printer, hand tools, glue guns, and more. Students connect objects to the internet. They program robots. They create and construct solutions to real-world prob-

lems. The project-based curriculum poses design challenges and sets constraints.

Teachers and volunteers coach and support, but students decide how to meet each challenge. They follow formal design processes and practice the four Cs of STEAM (Collaboration, Communication, and Creative and Critical Thinking). Their success builds skills and confidence. So do their mistakes, helping them reflect on

What is STEAM?

STEAM is an acronym for Science, Technology, Engineering, Arts and Mathematics. Its predecessor, STEM (originally SMET), arose several decades ago when American students began falling behind in fields that were increasingly essential to global competitiveness. The gap was even more pronounced in terms of income level, race, and gender.

In addition to increasing student competency in these individual disciplines, the STEM movement sought to bring them together under a wider umbrella of project-based, technology-driven innovation. This led to the inclusion of skills such as critical thinking, collaboration, problem-solving, and more. In 2010, the Rhode Island School of Design urged educators not to neglect the importance of Art and Design Thinking in a curriculum designed to improve innovative capacity. And, thus. STEAM was born.



and improve their design process. In the STEAM Lab, students explore technology's potential while developing a sense of comfort and mastery. They cultivate the vocabulary, skills, tenacity, and desire to work as designers, engineers, and builders.

The **Media Lab**, our newest Creative Suite space, is like a tempting dessert table. It sparks wide-eyed zeal with some cautious initial restraint. It can be odd, after all, for students to see themselves on video and hear themselves on podcasts. But, with practice, the girls find

that their self-consciousness fades and their voices strengthen. The black curtain backdrops become a stage for self-expression through interviews, dramatizations, claymation, and more. A bean bag gathering space brings students together to strategize and plan, offer feedback and ideas. In a favorite assignment, each seventh-grader designs, films, and edits a public service announcement about an issue that's important to her. When our students speak to the camera, it's as if the whole world is watching.

OSS STEAM team, left to right: Lindsay Craig (consultant), Kim Francis (mentor), Angel Diaz, Tobey Eugenio, Katie Mosca & Elsa

Why Choice Matters

The ability—the need—for students to make choices amid so many options is essential to awakening and sustaining interest, intellect, creativity, and capability. In the Creative Suite, assignments are design challenges to be met, *not* instructions to be followed. The choices students make and the work they do is driven by their unique interests and passions. Deep learning happens when students tap into their own sense of purpose and fun.

Choice also builds critical thinking, helping students learn how to wade through complexity without being overwhelmed. They gain skills and confidence in their ability to weigh options, make decisions, plan and forecast, experiment, adapt, and adjust. Choice helps students learn how decisions are made; practice helps them make better ones.

When students have the space to test and stretch their skills with support instead of judgment, it gives them competence and confidence. When their work and learning tie directly to what matters to them, it gives them joy and purpose. Research shows the student attitudes toward scientific disciplines are typically set for life before they leave middle school. At OSS, those attitudes are set by choice, not chance.

The "Secret Sauce"

Interdisciplinary curriculum development underlies *all* that we do at OSS. To under-

stand what we mean, imagine a bowl of simmering stew. Chunks of beef, potatoes, and vegetables are steeped in a shared thick broth. Now imagine a plate divided into three sections. There is a steak, some potatoes, and a vegetable medley. Very often, school curricula are analogous to the plate: subjects are served up separately with little—if any—connection between them. Schools with STEM or STEAM programs follow practices that integrate

"My favorite class is STEAM because we can solve problems in a creative way."

sixth-grader

those disciplines. Yet, sometimes, the results are like the vegetables—mixed together in just one section.

At OSS, stew is in our DNA! We focus intentionally on creating rich, project-based learning experiences that encompass



and integrate multiple subject areas at once. Each subject—science, math, art, humanities, health, and more—remains recognizable and distinct; only its isolation disappears.

The Creative Suite is a hub for interdisciplinary learning at OSS. With its direct connection to students' interests, hearts, and minds, it naturally attracts and advances learning related to every other subject in the School. When engaged in this type of deep learning, students aren't memorizing facts and formulas for next week's exam. They're connecting to a slice of the world around them and examining it with a series of lenses. They're discovering what it means to them and making their own mark in response.

A Flexible Foundation

A world with thorny problems requires divergent and convergent thinking skills, flexibility, and resilience. Leaders and problem-solvers must know how to interpret and understand a challenge, identify and evaluate options, envision a solution, and then bring it to life. In the Creative Suite, students develop their ability to imagine and implement, thinking creatively and critically.

"The skills and mindsets that students learn in the Creative Suite will open up a world of opportunity for them, wherever they go," explains OSS Creativity Director, Tobey Eugenio. "They'll be able to move through life with the ability, confidence, and drive to recognize, articulate, and solve difficult problems. They'll make this world a better place."

Award Winning STEAM Projects

Steam Spirit

A team of OSS inventors was chosen as a "Grand School Winner" for the "Most Inventive Spirit Award" in the 2021 International Great Passport to STEM Challenge for designing a robot concept able to create a more equitable and inclusive learning environment. A.S.A.P. (Activate Support at Any Point) was created to help kids on the autism spectrum by monitoring stress indicators, alerting teachers when a student is feeling anxious, modifying the sensory environment, and offering tools to decrease stress.

The Story of One

Anyis's '22 video won multiple awards in the 2021 Bow Seat Ocean Awareness Contest. Her stop motion video about trash floating in the ocean was selected from among thousands of entries for the international middle school award and for the South Coast, Cape & Islands Award.

https://vimeo.com/561938617

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July 1, 2020—June 30, 2021

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"Coding is important in the modern world and I'm glad we could have it explained to us at such a young age."

seventh-grader

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Mariorie Waite & Neal Weiss Firth Waldon Jane & Captain Robert* Walker Carol Walsh Ellen & Laurence Walsh J. H. Walton Family Fund Mallory & John Waterman Ellen & Donald Watson Barbara Watterson Kathleen & Gurdon* Wattles Eva Watts-Pine '15 Elizabeth & Robert Wax Anne* & Richard* Webb Penny Barker Weeks Sylvia & Christoph Westphal Frankie & Peter* Whelan Anna Whitcomb Anne & Alexander White Elizabeth & Benjamin* White Katherine & Chris White William C. Bullitt Foundation William E. Schrafft & Bertha E. Schrafft Charitable Trust Anne Williams & Kevin Mohan Deborah Williams Mariorie Williams & Michael Tushman John Willoughby Madolyn Wilson Catherine & Joseph Winterhalter Desiree Winterhalter Nanci & John Winterhalter Pamela & Edward Winterhalter Marcy Wintrub & Duane Barton Ariana Wohl Women's Foundation of Boston Women's Fund SouthCoast Allison & George Wood Margaret Wool & Vincent Mor Abby & John Yozell Mary & Anthony* Zane Laima & Bertram Zarins Virginia & Peter Ziobro

Peter Berg Fund

This memorial fund was established by Peter's family, friends and classmates to honor his commitment and interest in supporting OSS students and graduates.

Anonymous (1) The Acebes Family Julia & Jim Adams Mary Lee & Peter Aldrich

David Allen Lisa Schmid Alvord & Joel Alvord Cecelia & Richard Armstrong Denise Arrondo Susan & Henry Ashworth Gary Bachula Talbot Baker Jr. Christy Ballou & Russell Brackett Susan & William Barber Whitney Beals Robert Beller Dana Berg & Robert Minturn Tally & Peter Briggs Robert and Rhea Brooks Family Fund at the Rhode Island Foundation Christine & Phillip Burgess Suzan & Christopher Burns Nathaniel Butler Carol Cameron-Sears Suzanne Campion & Ray Carvey Joan & Wilfred Carney Frank Chapman II Diane & Donald Chiofaro Jonathan Coles Elisabeth & Kevin Comer Steven Corkin Joanne Cox & George Dallos Marian & Michael F. Cronin Janice & Frank Crowlev III Katherine & David Davis Nancy & Joseph deBettencourt

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Susan Hallett Corbin Harwood Richard Haves Christie & Robert Hedges Kathleen & Robert Hoffman William Hollan Gail & James Hughes Julia & Danny Igoe Molly & Colin Igoe Tory Igoe & George Barton Joan Johnston David Jost Eva Kampits Robert Keefe Elizabeth & Morris Kellogg, J.C. Kellogg Foundation Fund Chervl & Joseph Kelly Katherine Kelly Laura Khouri & Michael Hayde Leah Kilborn Susan Korsmever & Mark Mancuso Elizabeth Kraft

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Victoria & Chris Neamonitis

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Donald Nowill

Lynn & Harry O'Mealia The Parrot Family Nancy & Lowell Patric

Clarissa & Frederick Phillips

Every effort has been made to ensure accuracy of this report. Please accept our apologies and let us know of any errors at 508.994.1255 or email ggoulding@oursistersschool.org

Lvnne Rosenbaum & Michael Rosenbera James Ruch

Heather & Samuel Schaefer Susan Schiro & Peter Manus Winthrop Short

Theodore Silver Virginia Mae Smith Margaret & Morton Soule Carolyn Spengler

Patricia St. Peter Mary Ethel & Robert Stack

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William Timpson Mary & Terry Vogt

Randi Von Steinwehr & Charles

Whipple Nancy & Frederick Waldeck

Carol Warren Sandra & Robert Warren

Nancy & James Whitin Sarah Whitridge

Judith & Peter Zimmerman Stephanie & Richard Zimmerman

True North Legacy Society

OSS is deeply grateful to those who are remembering the School in their estate plans.

Lisa Schmid Alvord & Joel Alvord Talbot Baker Jr. Alison Coolidge Boreiko & Tom Boreiko Laurie & Hal Curtis

Janet Egan Linda & Peter Fenton Bunny Garnick

Georgie & Mark Goulding

Sarah Herman Donna Jeffers

Nancy and Edward Kurtz Elizabeth Lawrence

Martha & Michael Sullivan Deborah Williams

* deceased

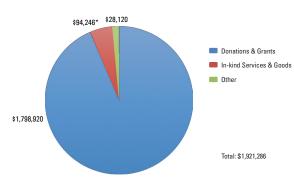
** Does not include capital expenses Note: Gifts to capital and sustainability fund

not included

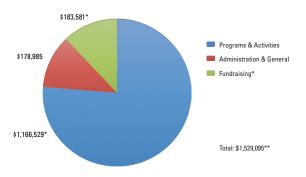
Fiscal Year 2021 **Financial Summary**

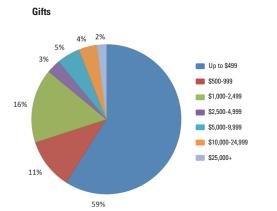
We send our gratitude to all of our generous supporters. Unlike charter schools, OSS is not eligible for state funding as a single-sex school in Massachusetts. We rely on the support of our friends and our community, which is critical to our operations. We continue to focus on investing in our people and programs, and ensuring the future security of our beloved school for our students.

Operating Income



Operating Expenses







Our mission, as an independent, tuition-free, non-sectarian middle school, is to educate and inspire economically disadvantaged girls from the New Bedford area. Our Sisters' School empowers girls to step into the future with valuable life skills and a mindset of achievement and excellence by providing a safe, supportive, and academically challenging environment.

2020-2021 **Board of Trustees**

Cecelia Armstrong Pamela Beck Alison Coolidge Boreiko. Co-President Janet Egan Linda Fenton Kim Francis Rayana Grace Shanna Howell Elizabeth Huidekoper Helena DaSilva Hughes Elizabeth Kellogg Per Lofberg Kerry Lynch Joe McDonough Justine Medina Faith Morningstar William Prescott

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Angie Tavares P'11, '17

Russell Weigel Marcy Wintrub

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Teacher's Assistant Ronni Mak '12

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Jill French

Katie Mosca

Joel Alvord Christina Bascom Mary Jean Blasdale Suzanne Church

Jane Coolidge Barbara Ferri Alice Flint Stewart Forbes "I learned a lot of things that most people my age aren't even learning about and I'm so grateful for that."

Maia '22

FY 2022 Board of Trustees

Left to right:

Lisa Schmid Alvord (Founding Chair Emerita), Russ Weigel, Faith Morningstar, Pam Beck, Martha Sullivan, Christina Turner, Cece Armstrong, Betsy Kellogg, Kim Francis, Janet Egan, Mary Berg, Bill Prescott, Young Un, Shanna Howell, Alice Flint, Rayana Grace, Kerry Lynch (not pictured: Alison Coolidge Boreiko, Joe McDonough Justine Medina, Angie Tavares, Marcy Wintrub)



* Includes volunteer services valued at \$69,380

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Our Sisters' School

145 Brownell Avenue, New Bedford, MA 02740 508.994.1255/www.oursistersschool.org



Why "Our Sisters"?

Our school's name honors the bravery of the women known as "sister sailors" who boldly headed out to sea from New Bedford's harbor during the city's whaling days. Like these women, OSS students courageously embark on a voyage in a challenging academic environment carefully crafted to support them as they discover and achieve their greatest potential, while finding true north on their moral compass.

Support The OSS Fund

We are grateful for your generosity—you help make it possible for OSS girls to receive an extraordinary education and transformative opportunities. We will continue to stay true to our core values of Excellence, Community, Civic Engagement and Leadership. Thank you for joining us on this rewarding journey. To discuss how you can help OSS, please contact Georgie Goulding, Director of Advancement, at 508.994.1255 or ggoulding@oursistersschool.org.

Planning Ahead with True North

Make a gift that will help secure OSS's future and prepare our students to live lives of consequence. Join others in the True North Legacy Society by naming OSS as a beneficiary in your estate planning, while meeting your current financial and philanthropic goals with tax benefits. You will make a lasting contribution to educating students and nurturing human potential.

Anti-Racism Statement

At Our Sisters' School, we are committed to an inclusive and diverse community, dedicated to our core values of Excellence, Community, Civic Engagement, and Leadership. We condemn all forms of racism—individual, interpersonal, institutional, and systemic. We will be diligent in identifying, discussing, and challenging issues of race and ethnicity to ensure diversity, equity, and inclusion in all of our work, including student, staff, volunteer, and trustee recruitment, anti-racist curriculum development, and community engagement.

Non-Discrimination Statement

Our Sisters' School, Inc. admits girls as students to the School regardless of their race, color, national or ethnic origin, religion, creed, or sexual orientation. The School does not discriminate on the basis of race, color, national or ethnic origin, religion, creed, or sexual orientation in administration of its educational policies, admissions policies, scholarship programs, athletic and other school administered programs.

Our Sisters' School, Inc. employs personnel of any race, color, national or ethnic origin, gender, gender identity, religion, creed, and sexual orientation to all the rights, privileges and activities generally accorded or made available to personnel at the School.

Many thanks to Cela Hobbs for designing this report, and to Kim Goddard, Pierce Harman, Val Silva, and the OSS staff for the photography.

